Faculty Senate Meeting Agenda

Regular Meeting No.3 of the 62nd Session: Faculty Senate Chambers All members of the General Faculty are encouraged to attend September 22, 2015, at 3:00 p.m.

1. Call to Order - Jeannette Moore, Chair of the Faculty

2. Introductory remarks

a. Guests introduce themselves

3. Announcements

- a. Topics the committees are addressing are listed on the 2nd page of this agenda. Minutes from each meeting will be posted on the Faculty Senate website.
- b. See the 2nd page of the agenda each week for announcements of interest to faculty.
- 4. Approval of the Minutes, Regular Meeting No.2 of the 62nd Session, September 8, 2015 Darby Orcutt, Secretary of the Faculty
- 5. Chancellor's Remarks and Q/A Randy Woodson, Chancellor
- 6. Provost's Remarks and Q/A Warwick Arden, Provost

7. Old and New Business

- a. Second reading of proposed resolution on Post Tenure review (see Appendix C)
- b. Sen.Issue4: Broader review of shared governance at NCSU It was noted at the Exec Committee that IOC 1508a: Faculty Governance of Curricula and Courses covers part of this topic. Discussion: New draft document from last year's Faculty Senate relative to Best Practice for Shared Governance; see Appendix B. Suggested changes?
- c. Status of Senate Issues voted on in the first meeting of the year; see Appendix A
- d. Comments on Dr. Charles Carlton, former Chair of the Faculty Senate (Darby Orcutt)
- e. Location choices for the October 20 Fall General Faculty Meeting; preference?
- f. Proposed Regulation on Drug Testing NC State University Employees; discussion will occur at the October 6 Faculty Senate meeting (see Appendix D). Questions for the Chair to send to David Rainer in advance can be sent to Jeannette_Moore@ncsu.edu

8. Issues of concern

- All ongoing Issues of Concern are listed on the Faculty Senate Website at: http://www.ncsu.edu/faculty_senate/ (fourth on the list of main links)
- b. New Issues of Concern (if any)
- 9. Adjourn

NORTH CAROLINA STATE UNIVERSITY Faculty Senate Calendar and Announcements September 22, 2015

CALENDAR

9/24/2015 3:00 pm Thursday: Executive Committee in 2320 D.H. Hill - Jeannette Moore, Chair

9/29/2015 Committee meetings:

ACADEMIC POLICY COMMITTEE - Sarah Ash and Alton Banks, Co-Chairs

3:00 pm in 210 Dabney on Tuesday, 9/29/2015

- a. IOC 1411c: Faculty involvement in process of degree consolidation
- b. IOC 1508a: Faculty Governance of Curricula and Courses [current main topic]
- c. SenIssue7: Disability Services (burdens placed on faculty)

GOVERNANCE AND PERSONNEL POLICY COMMITTEE - Lloyd Fleisher and Paul Williams, Co-Chairs

3:00 pm in 2320 D.H. Hill on Tuesday, 9/29/2015

- a. Proposed regulation on drug testing of NC State University employees
- b. Faculty Grievance & Non-Reappointment Working Group
- c. Faculty Senate representation: Do faculty who are now in University College remain in the General Constituency, or will University College have Faculty Senate reps?
- d. Sen.Issue1: Faculty duties support people once did
- e. SenIssue2: Revisit Post Tenure Review (PTR) rules
- f. SenIssue6: Number of NTT/adjunct/temporary faculty & trends; also TT faculty trends

RESOURCES AND ENVIRONMENT COMMITTEE - *Marguerite Moore and Darby Orcutt, Co-Chairs* 3:00 pm in 2108 D.H. Hill (East Wing) on Tuesday, 9/29/2015

- a. IOC 1507a: Phones & Internet Cost Hikes to Departments [current main topic]
 - b. IOC 1508b Loss of Faculty/Staff parking in the North Hall lot
- c. SenIssue8: Policies and progress on sustainability
- d. Physical Environment Committee; concern that it does not meet

10/6/2015 Faculty Senate Meeting at 3:00 pm in 2320 D.H. Hill - Jeannette Moore, Chair

ANNOUNCEMENTS

- Please be sure the Fall General Faculty Meeting is on your calendar: It will be **Tuesday, October 20th at 3 pm.** The location will be announced closer to the time of the meeting (will be on main
 campus). This is a meeting for all faculty at NC State and is in addition to the Chancellor's
 address to the entire NC State community on October 5th.
- 2. The Office of Faculty Development offers many workshops throughout the semester. To see the workshop list, go to: <u>http://ofd.ncsu.edu/events-and-programs/workshops/</u>
- 3. Faculty workspaces are available at both D.H. Hill and Hunt Libraries. See: <u>http://www.lib.ncsu.edu/studyrooms/faculty</u>

Appendix A: Results of Senate Topic Vote

| Results from the Aug 25, 2015 survey of senator ranking of issues to address | | | | | | No. of | | |
|--|--------|--------|--------|--------|--------|---|---------|----------------------------|
| Potential issue | 1 rank | 2 rank | 3 rank | 4 rank | 5 rank | 1+2 votes | Points* | notes |
| Athletics and Academics | 1 | 0 | 2 | 2 | 0 | 1 | 15 | Will be a Senate topic |
| | | | | | | Plus 9 "yes" for potential Fall Faculty Mtg topic | | |
| Disability Services: Burdens placed on faculty | 1 | 3 | 2 | 1 | 1 | 4 | 26 | Sen.lssue7 - to APC |
| Broader review of shared governance at NCSU | 4 | 1 | 1 | 1 | 4 | 5 | 33 | Sen.Issue4 - Senate disc. |
| Tuition remission for the daughters & sons of faculty | 2 | 1 | 3 | 2 | 5 | 3 | 32 | Sen.Issue5 - was addressed |
| | | | | | | | | at the Sep 8 Senate mtg |
| Seated sections and Distance Ed (DE) testing facility | 1 | 0 | 1 | 0 | 1 | 1 | 9 | Sen.lssue13 |
| Parking and campus transportation | 0 | 3 | 2 | 2 | 0 | 3 | 22 | Sen.lssue9 |
| Faculty duties support people once did | 4 | 5 | 4 | 2 | 1 | 9 | 57 | Sen.lssue1 - to GovPP |
| Number of NTT/adjunct/temporary/faculty & trends | 2 | 1 | 4 | 2 | 1 | 3 | 31 | Sen.lssue6 - to GovPP |
| Revisit PTR rules | 5 | 4 | 3 | 2 | 2 | 9 | 56 | Sen.lssue2 - to GovPP |
| Revisit Foundations, Development, Fund raising | 1 | 1 | 0 | 1 | 0 | 2 | 11 | Sen.lssue12 |
| Policies and progress on sustainability | 2 | 0 | 1 | 3 | 4 | 2 | 23 | Sen.lssue8 - to R&E |
| University's USD requirement (undergrads) | 0 | 2 | 2 | 2 | 2 | 2 | 20 | Sen.lssue10 |
| Cluster hires | 0 | 1 | 2 | 3 | 2 | 1 | 18 | Sen.lssue11 |
| Graduate program & support of research | 4 | 5 | 0 | 4 | 4 | 9 | 52 | Sen.Issue3 - Senate disc. |
| | | | | | | *5 pts for #1, 4 pts for #2, etc. | | |

The top four issues were discussed at the August 27 Executive Committee to designate action. Four more were discussed at the September 10 Exec Meeting.

Appendix B: Draft working document for Best Practices in Shared Governance

FIRST DRAFT of BEST PRACTICES IN SHARED GOVERNANCE DOCUMENT (draft 8/11/15)

NC STATE REG01.25.05: Procedure for Formatting, Adopting, and Publishing Policies, Regulations, and Rules describes authority for formulating and adopting policies (Board of Trustees), regulations (Chancellor or Vice Chancellor), and rules (an academic or administrative unit) based on authority delegated by the General Assembly, Board of Governors, Board of Trustees, President or Chancellor.

Recent Chancellors and Provosts have generally followed a consultative process for academic or other policies and regulations which impact faculty and students; this process provides opportunity for review and response by the Council of Deans, department heads/chairs, and the Faculty Senate.

This document represents the consensus of the Chancellor, Provost and Chair of the Faculty on a process of review and consultation which recognizes the areas of university governance and policies for which the faculty, as represented by the Senate, has specific responsibility (for example, academic programs) or expects significant consultation (for example, faculty hiring, tenure, promotion and review or academic and other policies and regulations impacting students) or for which the Provost or other executive officers believe faculty review and response is important.

The Senate encourages the Chancellor and Provost to request that other Executive Officers use a similar process when considering new or revised policies and regulations that fall within the spheres of interest and responsibility of the faculty.

1) The Provost, other Executive Officers and staff members representing them should inform the Chair of the Faculty early in each academic year about policies and regulations they expect to create or revise during that year.

2) When appropriate, the Chancellor or Provost should request that representatives of the Senate participate in the drafting or revision of policies and regulations under consideration. The Chair of the Faculty may assign a standing committee of the Senate whose charge is relevant to work with the Provost or his staff members on the drafting or revision process.

In some cases, Senate representatives on standing university committees or appointed committees and task forces may provide input into the drafting or revision processes.

3) Drafts of new or revised policies and regulations should be provided to the Senate through the Chair of the Faculty with a sufficient but reasonable timeline for discussion. The Chair may assign responsibility for review and comment to a standing committee of the Senate.

4) Drafts of new or revised policies and regulations sent to the Chair should include a cover sheet (as described in the PRR Template to which REG01.25.05 refers) including a rationale and a list of the campus administrators, offices or governance bodies to which the drafts have been or will be sent for review, approval, or information.

5) Senate committees may discuss their review with the Provost, other Executive Offices or members of their staff. Formal reviews by Senate committees of a draft or revision should be sent to the Chair of the

Faculty who will share them with the Provost and/or the Senate. The Chair may request discussion or a vote by the Senate as a whole, depending on the authority of the Senate or the desire of the Chair to obtain comment on a policy or regulation.

6) After discussion and review by a Senate committee or the Senate as a whole, the Provost or other Executive Officer should inform the Senate of the decision to approve a revision or new policy or regulation which they have reviewed. This information may also be provided to the Senate for policies and regulations that do not fall under their responsibility for review if they are likely to be of interest to faculty.

7) If the Chair of the Faculty, the Senate, or other faculty believe that they have not been consulted on actions that affect faculty or their areas of responsibility or interest, the Chair will ask the Provost or Executive Officer to explain why the Senate was not included in the review process.

Appendix C: Resolution submitted by an individual senator (not as a committee submission); the resolution has not been vetted or fact-checked.

Resolution - Post Tenure Review

Whereas, the Post Tenure Review (PTR) policies that began at NC State University in 1998 and extended for 17 years through 2015 gave decision making authority to Department Faculty Committees for determining if tenured professors met their job expectations;

Whereas, the Provost at NC State University released new Post Tenure Review (PTR) Policies at NC State University on July 20, 2015;

Whereas, those new PTR policies at NC State University transfer the final decision making authority regarding whether Faculty meet their Statement of Mutual Expectations (SMEs) from Faculty Committees to the administration—the Provost, Deans, and Department Heads.

Whereas, shifting final decision making authority for Post Tenure Review every five years from the Faculty to the Administration will repress open inquiry and discussion in research, teaching and outreach, undermining academic governance, freedom and tenure;

Whereas, UNC System Shared Governance standards (<u>http://www.aaup.org/AAUP/pubsres/academe/2005/ND/Feat/veitsb.htm</u>) state that:

"The following document was adopted by the Faculty Assembly of the University of North Carolina in April 2005. It applies to the sixteen campuses in the university system...

Faculty Governance Responsibilities

4. The faculty, through its designated representatives, must be consulted on any proposal to adopt or amend campus policies of reappointment, tenure, and promotion, and of posttenure review. It is expected that any such proposals will be initiated by the faculty, and that full opportunity for faculty analysis and discussion will be allowed before any modifications in such proposals are adopted.

5. The faculty, through its designated representatives, must be afforded full opportunity to review and approve faculty handbooks, academic policy manuals, and any institutional policy statements that affect the faculty's teaching, research, or conditions of employment.

6. For joint committees on which the faculty is represented: (a) faculty representation must appropriately reflect the degree of the faculty's stake in the issue or area the committee is charged with addressing; and (b) the faculty members of joint committees must be selected in consultation with the elected faculty leadership or by processes approved by the senate."

Whereas, in the aforementioned PTR policy process, (1) the Faculty did not have full opportunity for analysis and discussion of PTR; (2) the Faculty were not afforded opportunity to review this policy that clearly affects our conditions of employment; nor (3) were Faculty adequately represented on the committee that drafted the PTR rule adopted this summer—with 5 of the 6 persons on the committee either being administrators or serving as an administrator, and only 1 Faculty member.

Whereas, on April 21, 2015, regarding PTR rules, the NC State University Faculty Senate debated the PTR rules and voted that: "Where Dean and College disagree it should go to a college faculty PTR Committee – 15 votes; Send the two options of Provost or College Committee to the [Provost's PTR rule drafting] working group and let them decide – 5 votes. The new rules promulgated by the Provost are not consistent with this vote, and the Faculty at NC State have not had any more opportunity to redress this unsatisfactory process and PTR rule.

Be it, therefore, resolved that the Faculty Senate recommends the new Post Tenure Review rules be rewritten with Faculty Committees at the College Level—not persons serving in Administrative roles— having the designated authority for the final decisions for determining if Faculty meet their Statement of Expectations (SMEs).

Appendix D: Proposed Regulation on Drug Testing of NC State University Employees

(Sent by David Rainer, Associate Vice Chancellor for Environmental Health and Public Safety, to Faculty Chair Jeannette Moore on September 8, 2015. Feedback was requested to be received by the end of September, but the Governance and Personnel Policy Committee co-chairs have learned that we have more time than that. VC David Rainer will be at our Senate meeting on October 6th, and that is when we will discuss this.)

PROPOSED NEW REGULATION: REG#: Drug and Alcohol Free Workplace

Rationale: To affirm NC State's commitment to a drug and alcohol free workplace and to comply with the Drug Free Workplace Act as well as other federal law. To notify employees of the consequences of using/being under the influence of illegal drugs or alcohol while on the job and the misuse/abuse of prescription medication while on the job. To define the scope of drug and alcohol testing (reasonable suspicion and post-accident) for employees.

| Review Process: | | | |
|--|--|--|--|
| Associate Vice Chancellor for EHPS/Associate Vice Chancellor for Human Resources authorize transmittal of draft PRR for review with Vice Chancellor for Finance and Administration | | | |
| General Counsel preliminary review | | | |
| Vice Chancellor for Finance and Administration review | | | |
| Faculty/Staff Senate and Dean's Council review | | | |
| General Counsel final review | | | |
| EOM approval | | | |
| University Council (review/notification), if applicable | | | |
| Board of Trustees (review/notification), if applicable | | | |

Drug and Alcohol Free Workplace

REG # [inserted by PRR website mgr.]

Authority: Vice Chancellor for Finance and Administration

History: First issued: [date], 2015

Related Policies:

UNC Policy Manual 1300.1 – Illegal Drugs NC State POL 04.20.02 – Alcohol Policy NC State POL 04.20.05 – Illegal Drugs NC State REG 04.20.01 – Alcohol Regulation NC State REG 01.25.01 – University Record Retention and Disposition Regulation NC State RUL 05.56.01 – General and Commercial Driver's License Holders (CDL)

Additional References:

N.C. Gen Stat. § 90-86 et. seq. (North Carolina Controlled Substances Act) Drug-Free Workplace Act of 1988 Chancellor's Memo

Additional Resources: Faculty and Staff Assistance Program (FASAP) Post-Accident Testing Procedures Reasonable Suspicion Testing Procedures Reasonable Suspicion Testing Checklist Drug Testing Consent Form

Contact for Info: Associate Vice Chancellor for <u>Human Resources</u> (919) 515-3443 Associate Vice Chancellor for <u>Environmental Health and Public Safety</u> (919) 515-4238

1.0 Introduction

North Carolina State University (NC State) is committed to providing students, faculty, staff and visitors with a safe campus and workplace. NC State recognizes the health risks associated with illegal drug use, alcohol abuse and prescription drug misuse and supports employees who seek treatment for these conditions. At the same time, NC State acknowledges that substance abuse by employees can adversely affect the work environment and undermine NC State's ability to fulfill its mission of scholarship, research, service and extension.

Therefore, to promote a safe learning and working environment, to comply with applicable state and federal law (including the Drug-Free Workplace Act of 1988) and to formalize current practices, NC State supports and maintains a drug and alcohol free workplace. This regulation is designed to further these goals and obligations by describing prohibited conduct and the consequences of engaging in such conduct. This regulation also describes when employees may be subjected to drug and alcohol testing.

2.0 Scope

This regulation applies to all NC State employees in pay status regardless of job classification or type.

2.1 Exceptions

- University Police officers who are subject to drug and alcohol testing by the North Carolina Criminal Justice Education and Training Standards Commission are exempt from the policy.
- Other than as noted in 10.5, individuals who are required to hold a Commercial Driver's License (CDL) due to their job responsibilities are exempt from this policy since those positions are subject to pre-employment, random, reasonable suspicion, and post-accident testing under the DOT Federal Motor Carrier Safety Act (RUL 05.56.01).

3.0 Definitions

3.1 <u>Alcohol</u>: A chemical substance which is the intoxicating agent in beverage alcohol, ethyl alcohol, ethanol or other low molecular weight alcohols including methyl or isopropyl alcohol.

3.2 <u>Conviction</u>: A finding of guilt (including a guilty plea or plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of federal or state criminal statutes.

3.3 <u>Controlled Substance</u>: A chemical substance, or immediate precursor as listed in Schedules I through VI of Article 5 of the North Carolina General Statutes, or any controlled substance (or metabolite thereof) whose possession or use is prohibited under federal law including, but not limited to, amphetamines, methamphetamines, methlenedioxymethamphetamine (MDMA), cocaine, cannabinoids (i.e. marijuana), phencyclidine (PCP), opiates (i.e. heroin), barbiturates, benzodiazepines, etc.

3.4 *Designer (Synthetic) Drug*: A chemical substance that is made by altering the molecular structure of a legal and/or illegal drug to create a drug that is not explicitly banned by law.

3.5 *Employee:* Any person employed or employed by NC State regardless of the appointment type.

3.6 <u>Illegal Drug</u>: A controlled substance whose possession or use is prohibited by state or federal law. The term "illegal drug" does not include the use of a controlled substance pursuant to a valid prescription (or other uses allowed by law).

3.7 <u>Positive Alcohol Test</u>: Alcohol test result with a blood alcohol concentration (BAC) of 0.02 or above. A BAC 0.02 – 0.039 or above will result in removal from duty and evaluation for return to duty by management. A BAC of 0.04 or above will result in removal from duty and corrective measures as outlined in 8.0. In addition, a test will be treated as a "positive alcohol test" if an employee intentionally tampers with the testing process, violates identification procedures, or falsifies test information. A refusal to be tested shall also be regarded as a positive test.

The employee is subject to disciplinary action, up to and including dismissal/discharge for cause.

3.8 <u>Positive Drug Test</u>: Laboratory test result with a finding of a controlled substance in the urine of an employee at thresholds meeting or exceeding the limits established by the Substance Abuse and Mental Health Services Administration (SAMHSA), or for drugs not subject to SAMHSA guidelines, at levels identified as exceeding a level for proper use, and that was not caused by alternative medical explanation or scientifically insufficient data. A refusal to be tested shall be regarded as a positive test. In addition, a test will be treated as a "positive drug test" if an employee intentionally tampers with a sample provided for the drug testing, violates identification procedures, or falsifies test information.

3.9 <u>*Reasonable Suspicion*</u>: A belief based upon reliable, objective and articulable facts derived from direct observation of specific physical, behavioral, odorous presence, or performance indicators that would lead a reasonable person to believe that an employee may be under the influence of a prohibited substance.

3.10 *<u>Refusal to be Tested</u>*: The following are considered a refusal to be tested:

- Failure to submit to testing;
- Leaving the testing facility before testing is completed;
- Failure to provide a specimen or providing an insufficient specimen without a valid medical reason;
- Providing a substituted specimen, adulterated specimens, intentionally diluted specimens (positive diluted specimens are treated as positive test results.- negative diluted specimens will undergo recollection); and
- Failure to cooperate during the testing process in a way that prevents completion of the test.

3.11 <u>Under the Influence</u>: The presence of a chemical substance in a person (i.e. having alcohol or drugs in one's body). See. 3.1, 3.3, and 3.4.

3.12 <u>University Property</u>: Any vehicle, building, facility, or land owned, leased or used by NC State.

3.13 <u>Workplace</u>: Any University property or other space used by an employee in performing his/her work responsibilities including a remote work location or an employee's home (while telecommuting).

4.0 Employee Responsibilities

4.1 Employees are expected to proactively address substance abuse issues (i.e. seek counseling, request assistance) before problems negatively affect their work performance or work environment. The employee is encouraged to utilize the resources provided by the university.

4.2 Employees are responsible for knowing about and complying with the provisions in state (North Carolina) and federal law that make it a crime to possess, sell, deliver or manufacture controlled substances. Employees must also refrain from prohibited behavior as listed in 6.0.

4.3 Consistent with <u>NC REG 05.55.08 – Background Checks</u>, employees are required to report any conviction of a criminal offense (other than a minor traffic violation) to their immediate supervisor within five (5) calendar days of the conviction.

4.4 Each employee is responsible for ensuring that he/she has (from a qualified medical provider) a thorough understanding of the effects and potential side effects of any prescriptions, over-the counter drug or other substance that might impair the employee's ability to satisfactorily perform his or her job duties. If an employee is impaired, he/she should notify their supervisor and not report to work.

4.5 Employees must comply with university requirements as outlined for reasonable suspicion and post-accident testing.

4.6 Any employee operating a motor vehicle on the job who is involved in an accident is responsible for notifying their supervisor within one (1) hour or as soon as possible if physically unable to do so. If the supervisor is not available, a higher level manager must be contacted.

4.7 University employees who suspect that a fellow employee may be in violation of this regulation must immediately report their observations to their supervisor or Human Resources – Employee Relations.

5.0 University Responsibilities

5.1 The University, through the Office of Finance and Administration, will inform all employees of the Drug and Alcohol Free Workplace regulation upon initial employment with NC State. The Chancellor will provide annual notification of NC State's obligations under the Drug Free Workplace Act.

5.2 The University, through the Human Resources Division, will make training available for supervisors and managers on a Drug and Alcohol Free workplace.

5.3 The University (Human Resources and Environmental Health and Safety) will make available informational resources on substance abuse for employees.

5.4 For Faculty, EPA Non-Faculty, SPA, and Post-Doc employees, the university will provide a Faculty and Staff Assistance Program (FASAP) as a confidential service that offers professional assessment, counseling and referral services for employees and their family for the treatment of drug or alcohol problems. Employees may be eligible to take leave pursuant to the Family and Medical Leave Act (FMLA) or other applicable leave provisions while undergoing treatment for drug or alcohol abuse.

5.5 The University will keep an employee's efforts to obtain help confidential, to the extent permitted by law.

5.6 When applicable, the University will notify the appropriate federal contracting agency of an employee's illegal drug conviction for a violation occurring in the workplace. The notification will be provided within ten (10) days after receiving notice of the conviction.

6.0 Prohibited Conduct

6.1 Illegal Drugs

6.1.1 Employees may not possess, sell, deliver or manufacture controlled substances or designer drugs on University property or in the workplace, except as may be authorized by law (or by University policy).

6.1.2 Employees may not report to work under the influence of illegal drugs or use illegal drugs while on the job or in the workplace.

6.2 Alcohol

6.2.1 Employees may not possess, sell, deliver or manufacture alcohol on University property or in the workplace, except as may be authorized by law (or by University policy).

6.2.2 Employees may not report to work under the influence of alcohol. Employees may not use alcohol in the workplace or while work is being performed.

6.2.3 NC State has established policies regarding the serving, possession or consumption of alcohol on University property and at University sponsored events. An employee is permitted to consume alcohol at activities or events where the University has authorized such use pursuant to NC State POL 04.20.02 (Alcohol Policy) and NC State REG 04.20.01 (Alcohol Regulation).

6.3 Prescription Drugs/Over-the-Counter Drugs

6.3.1 Employees may not report to work under the influence of prescription/over-the-counter drugs or use prescription/over-the-counter drugs while on the job where such use impairs an employee's ability to satisfactorily perform the functions of his or her job.

7.0 Violations

7.1 Engaging in prohibited conduct as listed in section 6 of this regulation.

7.2 A confirmed Positive Alcohol Test or Positive Drug Test (including a refusal to test).

7.3 A refusal to complete a drug or alcohol (substance abuse) treatment program, when such program has been required as a condition of continued employment by NC State.

7.4 A refusal to submit to follow-up drug or alcohol testing, when such testing has been required as a condition of continued employment by NC State.

7.5 Any other conduct that NC State determines to be inconsistent with providing a drug and alcohol free workplace.

8.0 Disciplinary Action/Corrective Measures

8.1 Employees found to have violated this regulation may be subject to disciplinary action, up to and including dismissal or discharge for cause. Disciplinary action shall be decided on a case-by-case basis. Factors that may be considered in determining the level of disciplinary action include, but are not limited to, an employee's past performance record, the seriousness of the violation, whether the violation affected other members of the University community, whether the employee engaged in threatening or violent behavior, and any other mitigating or aggravating factors.

8.2 In addition to (or in lieu of) disciplinary action, the University may take other corrective measures to address violations of this regulation. Such corrective measures may include, but are not limited to, mandatory referral to FASAP, requiring an employee to successfully complete a substance abuse treatment program, or requiring an employee to submit to follow-up testing as a condition of continued employment.

8.3 Employees may be placed on investigatory (SHRA) or administrative leave (EHRA) with pay to allow the university time to investigate allegations of violations and to consider disciplinary action and/or corrective measures.

8.4 Employees who use illegal drugs or alcohol, or who inappropriately use prescription/over-the-counter drugs, will be held to the same standards of job performance and conduct as that of other employees, even if unsatisfactory job performance or unacceptable conduct is related to the use of illegal drugs or alcohol, or inappropriate use of prescription/over-the-counter drugs.

9.0 Reasonable Suspicion Testing

9..1 Drug and alcohol testing of employees may be conducted if there is reasonable suspicion to believe the employee has used drugs or alcohol--or is under the influence of drugs or alcohol--while at work.

9..2 When a supervisor is notified or suspects that an employee may be in violation of this regulation, the supervisor shall immediately contact a member of Employee Relations. Employee Relations will assist the supervisor in following NC State's Reasonable Suspicion Testing Procedures. Whenever feasible, Employee Relations (or designated representative) will provide such assistance at the work site.

9..3 The Reasonable Suspicion Testing Checklist will be completed by the supervisor and a witness (as outlined in the Reasonable Suspicion Testing Procedures).

9..4 If it is determined that the employee may be in violation of the regulation, the supervisor will inform the employee and ask them to submit to a reasonable suspicion drug and alcohol test.

10. Post-Accident Testing

Employees are subject to drug and alcohol testing following any on-the-job accident where, as a result of the accident:

- A life was lost;
- Any person was transported for medical treatment; or

• An employee driving a motor vehicle was cited for a moving traffic violation and any vehicle involved in the accident was removed from the scene by other than its own power.

10.1 As soon as possible after an accident, the employee will be transported at the University's expense to an approved testing facility. If the employee is transported to a medical center for treatment, a test may be conducted at that facility. Otherwise, the employee will submit to testing following the Post-Accident Testing Procedures.

10.2 Post-accident alcohol testing should be done within eight (8) hours of the accident. If a test cannot be completed within eight (8) hours of the accident, it will not be conducted.

10.3 Post-accident drug testing must be done within thirty-two (32) hours of the accident. If a test cannot be completed within thirty-two (32) hours, it will not be conducted.

10.4 Employees must submit to post-accident testing and must comply with the timelines for postaccident testing. If unable to meet specified timelines due to circumstances beyond the employee's control, such circumstances must be documented and submitted to Employee Relations. If an employee is capable of reporting the accident but does not do so (or fails to do so in a timely manner), he or she is subject to disciplinary action up to and including dismissal/discharge for cause.

10.5 CDL Holders who are involved in an on-the-job accident where no citation is issued but a person is transported for medical treatment will undergo non-DOT tests.

11.0 Test Results

11.1 Notification (Sarah? Need to consider requirements of NC DOL Controlled Substance Examination Regulation Act?)

The employee's supervisor shall notify the employee within twenty-four (24) hours after receiving the drug and/or alcohol test results. An employee has the right to request and receive a copy of his/her test results.

11.2 Negative Test Result

If the result of a drug or alcohol test is negative, the employee may return to work immediately and any documentation relating to the test shall be maintained pursuant to the University's records retention schedule.

11.3 Positive Alcohol Test Results

If the result of an employee's alcohol test indicates a Blood Alcohol Concentration (BAC) of 0.04 or higher, the employee must be immediately removed from performing his/her duties. The employee is subject to disciplinary action up to and including dismissal/discharge for cause. If retained, the employee will be subject to completing the Return-to-Duty procedures as defined by the university.

If the result of an employee's alcohol test indicates a BAC between 0.02-0.039, the employee will be removed from performing his/her duties for at least 24 hours and then will be evaluated by their supervisor before returning to duty. The employee remains subject to disciplinary action, up to and including dismissal/discharge for cause.

11.4 Positive Drug Test Results

If the result of an employee's drug test indicates a Positive Drug Test, the employee must be immediately removed from performing his/her duties. The employee is subject to disciplinary action, up to and including dismissal/discharge for cause. The employee has the right to request a re-test using the split sample for confirmation of the positive result. The employee shall bear the cost of the re-test.

In the event of a Positive Drug Test, a Medical Review Officer (MRO), a licensed medical doctor who has special training in the area of substance abuse, will review the results to ensure compliance with chainof-custody procedures and will contact the employee to eliminate medical or other reasons for the Positive Drug Test. When the MRO has confirmed the Positive Drug Test, the MRO will report the result to the employer.

11.5 Dilute Test Results

Verified positive diluted specimens are treated as positive test results. The University will require employees with negative dilute specimens to undergo immediate unobserved recollection.

12.0 Return to Duty

If an employee who has had a Positive Alcohol Test or Positive Drug Test is allowed to remain employed (not dismissed or discharged for cause), the employee must be cleared to return to duty. To be cleared for return to duty, the employee must:

- Successfully complete any substance abuse evaluation and/or treatment program as directed by the University;
- Receive a negative test result from a return to duty test, which is a one-time (announced) drug or alcohol test for an employee who has completed the required substance abuse evaluation and/or treatment program;
- As a condition of continued employment, submit to six (6) additional follow-up tests, which are periodic (unannounced) drug or alcohol tests during the following twelve (12) months.
- Complete any other requirements as directed by the University in order to return to the workplace.

13.0 Records Maintenance and Confidentiality

All information, interviews, reports, statements, memoranda, and test results, written or otherwise, received by NC State through its drug and alcohol testing program are confidential and may not be disclosed except as required by law. Any information obtained by NC State pursuant to this

regulation shall be the property of NC State. NC State shall not release to any person other than the employee or other authorized personnel (as designated by NC State on a need-to-know basis), information related to drug and alcohol test results unless the employee expressly, in writing, grants permission for NC State to release such information; or it is necessary to produce such information as required or permitted by applicable law.

13.1 Upon written request, an employee may obtain copies of his/her records.

13.2 NC State must provide test results of employees to:

- any federal agency as required for employees governed by federal regulations;
- any other federal, state or local officials with regulatory authority over NC State or any of its employees, including but not limited to, the National Transportation Safety Board (NTSB) as part of an accident investigation.

13.3 NC State may disclose testing records to a decision-maker in a lawsuit, grievance or other proceeding initiated by or on behalf of the employee that arises from the test results or a violation of this regulation.

13.4 Human Resources shall securely maintain all records and information in accordance with the University's record retention schedule and any other state and federal requirements.