

NORTH CAROLINA STATE UNIVERSITY
Minutes of the Faculty Senate
Executive Summary
April 1, 2014

1. Call to Order

Chair Zonderman called the thirteenth meeting of the sixtieth session of the NC State Faculty Senate to order at 3 p.m.

2. Approval of the Minutes, Meetings No. 11 & 12: February 18, 2014, March 18, 2014

Separate motions passed to approve the minutes.

3. Remarks and Q/A, Provost Arden

Provost Arden took questions from the Senators.

4. Presentation, Lisa Johnson, University Architect

Lisa, Johnson (University Architect) presented a PowerPoint on the Physical Master Plan updates. The Master Plan is updated every five years. They started updating the plan in fall of 2012, which involved more than 300 faculty, staff, and students. Lisa highlighted some of the updates and took questions from the Senators.

Lisa Johnson's presentation is available online at

http://www.ncsu.edu/faculty_senate/documents/MasterPlanUpdate.pdf

5. Old/New Business

"Non –Substantive Revision" to General Faculty Bylaws

Chair Zonderman stated that the General Faculty Bylaws usually can only be revised in any substantive manner by the General Faculty, but there is a provision for the Senate to make non-substantive revisions. The Executive Committee would like the Faculty Senate to agree that deleting one sentence from the bylaws is a non-substantive revision

A motion was made and seconded to delete the sentence "Faculty who are working towards degrees at North Carolina State University are not eligible" to have a voting assignment.

The motion was approved with unanimous support.

Resolution to Reject Boycotts of Academic Institutions – Second Reading

Chair Zonderman stated that the resolution is a more general statement that the Faculty Senate stands against academic boycotts.

After much discussion the resolution was sent back to the Executive Committee for more revisions.

Resolution on Notification for Falsified Results – Second Reading

There was one change to the previous resolution submitted: The faculty recommends that the policy be rewritten so that the Vice Chancellor for Research and Innovation submits the request to the Editors of the appropriate journals in the unredacted language of the investigation committee.

The resolution passed with unanimous support.

Resolution on Credit Cards for Principal Investigators – Second Reading

There were no changes from the previous reading.

After much discussion, the resolution failed with a vote of five to twelve.

Resolution on Hofmann Forest – Second Reading

The resolution was sent back to the Resources and Environment Committee for further review.

6. Adjourn

A motion passed to adjourn the meeting at 5 p.m.

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Regular Meeting No. 13 of the 60th Session: Monteith Research Center - MRC246 April 1, 2014

Present: Chair Zonderman, Secretary Daley, Past Chair Kellner, Provost Arden; Senators Ade, Aspnes, Baumer, Bernhard, Bird, Borden, Bourham, Devetsikiotis, Edwards, Fuentes, Funkhouser, Heitmann, Knopp, Krause, Lucia, Lunardi, J. Moore, M. Moore, Rucker, Tyler, Williams

Excused: Parliamentarian Weiner: Senators Bartlett, Fleisher, Morgado, Nfah-Abbenyi, Penrose, and Sztajn

Absent: Senators Aday, Allaire, Bradley, Knowles, Laffitte, Marks, Morgado, Spontak

Guests: Leah Burton, Director of Partnership Development, Fred Cubbage, Professor, Forestry and Environmental Resources; Eileen Goldgeier, Vice Chancellor & General Counsel; Marc Hoit, Vice Chancellor, Information Technology; Michael Harwood, Associate Vice Chancellor, Centennial Campus Development; Lisa Johnson, University Architect; P. J. Teal, Secretary of the University and Assistant to the Chancellor; Mary Watzin, Dean, Natural Resources

1. Call to Order

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2. Remarks and Q&A, Provost Arden

Provost Arden took questions from the Senators.

Questions and Comments

Do you know what the timetable is for putting in the new proposals for the fall semester?

Provost Arden responded that Lewis Hunt is aware of it and they have approved 3 Regulations relevant to Transmittal 83 from General Administration, which has to do with late drop withdrawals. The regulations will be implemented in the fall.

Will there be make- up days for time missed during the snow?

Provost Arden responded, no, that there was a proposal to take one or two of the reading days, which was discussed with the students and the faculty. The students put forward a compelling case against it, so his understanding is that most folks are pretty comfortable at where they are at the moment.

3. Approval of the Minutes, Meetings No. 11 & 12: February 18, 2014, March 18, 2014

Separate motions passed to approve the minutes as submitted.

4. Presentation

Lisa Johnson, University Architect

Lisa, Johnson (University Architect) presented a PowerPoint on the Physical Master Plan updates. The Master Plan is updated every five years and it takes approximately one and a half years to update. They started updating the plan in fall of 2012, which involved more than 300 faculty, staff, and students. The reason it takes so long is because they involve the campus community. She highlighted some of the updates.

Johnson stated that one of the big issues that came out of the Master Plan update was the one campus concept. She said when they got into their workshops and task forces, it became obvious that most people thought that NC State was the main campus. Centennial Campus is seen as associated with NC State, but is not seen as NC State's campus.

Johnson stated that they are not really sure what to think about the west campus precinct, so what does that mean? A lot of that has to do with connectivity and with the campus being spread out the way that it is a lot of the connectivity happens on roads that are not the university's roads. So, in working with the City, it has been on their plans a long time that the Pullen Road extension would make easy access to Oval Drive, so that could prompt that to happen sooner rather than later.

Johnson stated that Avent Ferry is not really a good road, it is not pedestrian nor bike friendly and it is not very attractive. They did a Master Plan study a couple of years ago of what they thought that road should look like with bike lanes, pedestrian paths, and divided median and shared it with the City and now they have adopted the plan.

Johnson stated that Pullen Road extension almost made it to the bond referendum, but didn't quite make it the last go round. There is a big problem of getting students across Western Blvd at Avent Ferry. This last year the city did a study of what it would take to develop a tunnel and it has made it to their top five list, so hopefully that will be pushed forward sometime in the near future.

The people mover has been on the Master Plan for years but they haven't studied that recently. They have a senior transportation class looking into two alternative types of transportation and they will finish up this semester. They are looking at the PRT, Personal Rapid Transit and the Gondola transportation and both of those are less expensive than a monorail system.

Also important is the Hillsborough Street connection. They have done beautifully with Phase I and redevelopment is starting to happen across the street. They think Phase II will do that as well. Johnson stated that they would like for it stretch all the way to Blue Ridge Road.

Johnson talked about the NC State branding. She stated that they have changed the signage on Centennial campus to reflect NC State in large letter and then Centennial Campus in small print.

Johnson stated that they hope to tear Harrelson Hall down in the summer of 2015 or 2016. There is the Broughton Hall renovation and addition, and they are hoping for funding to move Chemistry into a better facility. This also includes the pedestrian bridge that would connect directly to the fourth floor of Talley as you cross the railroad tracks. There is also a "place holder" next to SAS Hall for the College of Design. Something else that goes back to connectivity is working with Triangle Transit on some possible

stops for light rail and commuter rail. They are projecting one light rail stop at Pullen Park, a light rail stop near Dan Allen Drive and a commuter rail stop.

The Broughton Hall renovation addition would keep the building along Stinson but tear down the back two wings and build a new research lab wing for Chemistry.

Johnson talked about a few redevelopments on South Campus. They are projecting some recreational fields in Greek village behind the McKimmon Center. They would turn the Visitor Center into a neighborhood at McKimmon Center, which would give them an opportunity to build a courtyard with the Visitor Center.

There are a lot of things happening around the West Campus neighborhood. The widening of 440 is going to impact the campus edge. They are planning a grade change at the intersection of Hillsborough Street and Blue Ridge Road. Hillsborough Street would be eventually going under Blue Ridge Road at that intersection, and then the light rail station that they build will connect back to North Campus to help with the connectivity.

Johnson discussed a few things on Centennial Campus. Engineering Building Oval gets most of the rest of Engineering Oval on Centennial campus and also frees up space on three buildings on North Campus for other colleges. Plant Sciences Research Building is earmarked for this location. Recently this past year talk about Poole College of Management some years out may be moving to Centennial Campus. She stated that more nonwoven research will be going in the Textiles Innovation Building, and there is also a potential location for a recreation facility on Centennial Campus.

Johnson stated that the Spring Hill portion of Centennial Campus is about 130 acres that is really far out. They have given another thought to it as it extends into the heart of Centennial Campus. This is a potential site for more research facilities and partner buildings. Then the South End and the North End which are beautiful sites are more for residential in the future.

Comments from Michael Harwood

Michael Harwood (Associate Vice Chancellor) stated that there are a number of ways that they can do things on Centennial Campus and legislation going back to the late 80's did two things. It created exemptions from the Umstead Act because a lot of what is being done on Centennial Campus continued with the private sector and it established a Trust Fund that allowed them to do some of the things that they do.

Harwood stated that they have private developments which get a lot of attention. They also have done a number of state appropriated projects in Textiles, College of Engineering buildings, and the Hunt Library. Everything was started by issuing some revenue bonds, which is how Research I with the precision engineering initiative started back in the late 80's. So, they had eight buildings that the university constructed where they acted as the developer and they are now the landlord for those eight buildings and that totals about one half million square feet. The private development is seven buildings with an eighth under construction and when that is complete it will be about one million square feet.

Harwood stated that recently there has been some philanthropy for “The Point”, the golf course, and the golf course club house. We don’t have a strong tradition of philanthropy of buildings on NC State’s campus, but some of the newer ones are on our campus. The majority of the square footage is provided through state funding. We have a number of facilities that we have constructed and then what we call agency funded and then our private developers.

Harwood stated that they have a Reportable Quantity bid (RQ) on the street for a new facility particularly to expand the nonwoven in the College of Textiles on Main Campus Drive. They are going to engage a developer to help them figure out how to put a facility on that site and pay for it with the rents received by the tenants in that building.

Harwood stated that in the south center there will be ground floor retail residential and office and there will be fifteen acres between Hunt Library and Lake Raleigh. It will be one of the only places in the Triangle that will have true waterfront development.

Harwood stated that the site plan for the conference center that is right across the lake from the town center is showing a connection to the Park Alumni Center.

Questions and Comments

Has there been any discussion about putting a new science building on Centennial Campus?

Lisa stated that the Science Commons is going to be more undergraduate teaching.

Harwood stated that the Plant Sciences, which is an initiative of CALS is to be located north of BTECH.

Has any decision been made on the Engineering Building Oval?

Lisa stated that there is no funding for that building right now. The campus administration is very interested in this and they are looking at different funding models. They are looking at a range of ideas for funding this building differently.

Senator Ade commented that it seems we have strongly separated the engineers from the sciences, where the engineers are on Centennial Campus, and now we have a science corridor on main campus. If at all possible I would beg you to soften that separation and reconsider what is in this next “engineering building” and make that a true interdisciplinary building.

Lisa stated that she would pass that information along.

Secretary Daley stated that he still sees two campuses; there is STEM Centennial Campus and whatever is left over on the North Campus and separated by buses and cars which are difficult. Is there anything beyond one class looking at the monorail, people mover, etc., that connects those two campuses together?

Lisa stated that she thinks the Pullen Road extension is the most important extension because it makes it really close to walk and it would tie the campuses together.

Is there any talk about trying to make Mission Valley Shopping Center more campus friendly?

Lisa stated that the Dioceses own that property and they lease it out to York, so she is hoping for a redevelopment in the future.

Harwood stated that they have both an opportunity and a challenge and the opportunity is that no one is building a campus like Centennial Campus and at most of the peer institutions it is a ten to twenty minute drive from where the core campus is. NC State's challenge is that the campuses are close, but there is a lot of intervening land owners between the two pieces, so it is kind of wrapped around the middle where the Dioceses own the majority of that land and Capitol Broadcast has another significant holding. So the challenge is to work through those along with a major east/west connector from downtown to the beltline.

Harwood stated that they have not really revisited the thoughts about people movers since the 80's when they were doing a lot of master planning, so, he thinks this begins to focus attention on things that are important to everyone. He stated that it is our responsibility to come up with some creative ways that are able to be implemented with today's resources.

Past Chair Kellner stated that one thing he learned from the Strategic Plan discussion is that space is a tremendous challenge for the campus and space is money and space is very expensive. One corner of Centennial Campus is nature, lake and woods. Another quarter of Centennial Campus is golf course, so he is curious about the economics of the golf course on a per square foot. What is the yield on this and the value? In general how does the golf course relate to the Centennial Campus Enterprise in economic sense?

Harwood stated that it's primarily academic from the Turf Grass Management Program and the Professional Golf Management Programs. It is also is an athletics activity as well as an amenity for the corporate dimensions. So it's hard to say that it is yielding X dollars when it is that amenity, that thing that is extra that brings some of those partnerships to the campus, like our conference center hotel.

Harwood stated that the golf course is not subsidized, it is breaking even and it is not drawing resources away from other parts of the enterprise. The other thing to note about the golf course is that it is a place holder. It's not written down anywhere that this is going to be a golf course for the next 2000 years, so if at some point and time the calculus changes we need to start thinking about this being a 9 hole course because we have other demands, that is part of what we have been negotiating with the city, is deferring nor eliminating the developing potential that were shown here in our original Master Plan.

Senator Knopp stated that what he sees happening is separating the teaching from the research and the thought about walking from one to the other is a formidable task. So to be able to move back and forth without having to spend an hour trying to catch a bus one way further separates the two functions. Literally that is so important.

Lisa stated that she thinks some of that is going on where you have your research on Centennial Campus and your office on North Campus and looking at those opportunities for that interdisciplinary thing to happen. That is one of their strategic planning goals.

Provost Arden stated that this need for more interdisciplinary space on both campuses is a very valid issue. He thinks the sciences building is often referred to as an interdisciplinary sciences building, it is not meant to be exclusively just one sub-discipline of sciences, but there is no doubt a need for other such facilities on Centennial as well. He said if we are taking true interdisciplinary it is not just a matter of getting the engineers and science together, it is also a matter of getting the sociologist, the humanist, the management folks and the education folks. There are other elements of some of the sciences elsewhere on Centennial Campus, so there are some elements of that, it is just not a big interdisciplinary building that you can point out and go.

5. Old/New Business

“Non –Substantive Revision” to General Faculty Bylaws

Chair Zonderman stated that the General Faculty Bylaws usually can only be revised in any substantive manner by the General Faculty, but there is a provision for the Senate to make non-substantive revisions. The Executive Committee would like the Faculty Senate to agree that deleting one sentence from the bylaws is a non-substantive revision. There is a sentence regarding who is a member of the voting faculty. They would like for the sentence “Faculty who are working towards degrees at North Carolina State University are not eligible” to be deleted.

A motion was made and seconded to delete the sentence. The motion was approved with unanimous support.

Resolution to Reject Boycotts of Academic Institutions – Second Reading

Chair Zonderman stated that the resolution is a more general statement that they stand as a Faculty Senate against boycotts. This resolution says as an academic institution we feel that it is not an appropriate use of boycott. As a Senate we are saying that we don’t agree with academic boycotts.

After much discussion the resolution was sent back to the Executive Committee for more revisions.

Resolution on Notification for Falsified Results – Second Reading

There was one change to the previous resolution submitted: The faculty recommends that the policy be rewritten so that the Vice Chancellor for Research and Innovation submit the request to the Editors of the appropriate journals in the unredacted language of the investigation committee.

The resolution passed with unanimous support.

Resolution on Credit Cards for Principal Investigators – Second Reading

There were no changes from the previous reading.

Provost Arden stated that a concern is that it is not uncommon to have significantly over spent grants in some colleges, very significant liabilities where purchases have been made and continue to be made even though the grant has somehow expired or the money that was supposed to come in never came in. He stated that he has seen hundreds of thousands of expenditures that are going to have to be written off. He worries that would be potentially exacerbated if this becomes standard. In some colleges it leads to some significant issues.

Senator Aspnes stated that whether you receive a P Card or not depends on the policy in the college and he agrees that there is a certain measure of responsibility that is put on the principal investigator. The backup would be the financial officer in the particular college or the department.

Vice Chancellor Marc Hoit pointed out that you cannot put a grant as the P Card recipient, it has to be a departmental account. The second point is he would ask that all purchasing guidelines be followed in using the P Card.

Provost Arden asked how much of this is an academic issue and how much is a financial control issue? He stated that he reviewed some of these with the Vice Chancellor and notice that pages and pages of overspent grants will have to be written off or charged to the college in some way. That comes out of resources that are viable to you for other things. This is a financial control issue as much as anything. There are financial controlled issues, because when those grants are over spent they are going to be backed up from somewhere and somewhere are general college funds.

Senator Aspnes stated that there is no mechanism now to prevent grants from being overspent.

Provost Arden stated that he thinks there are checks and balances, but they could be better in some colleges than others.

After much discussion, the resolution failed: 5 yes and 12 nays.

Resolution on Hofmann Forest – Second Reading

Chair Zonderman stated that at the last meeting there were discussions from some senators that it would be good to survey at least the faculty in Natural Resources to get a feel of how the college feels about the Hofmann Forest issue. That was not brought to a formal vote. The Faculty Senate did not authorize a survey of any faculty whether in CNR or not in CNR. The ruling that he made as chair was that there was no vote to authorize a survey so he can't send it out from the Senate as a Faculty Senate survey. Secretary Dennis Daley and Vernice Stevenson offered to provide the Emails for the faculty in CNR so the Senators from that college could survey the faculty. The survey was not done because time didn't permit the senators to do it.

Chair Zonderman stated that Senators are the ones that debate and vote on resolutions. If a Senator has a question that he thinks someone from the outside can answer, then he can call on that person to comment.

Chair Zonderman stated that the Senate is voting on whether to approve this resolution or not. If the resolution is not approved that is not the Senate saying we endorse the sale of Hofmann Forest, since that would require a separate motion. If the Senate decides not to approve the resolution that is all it has done. The Senate is voting on whether to approve this resolution or not, but a no vote is not saying we are giving a formal resolution of approval.

Chair Zonderman opened the floor for debates and amendments and a possible vote.

Dr. Fred Cabbage, Professor of Natural Resources handed out a packet of information that contained additional information about the resolution.

Questions and Comments

Senator Bird asked, why is the property being sold?

Provost Arden stated that the Hofmann Forest was originally purchased by the Forestry Foundation and then was transferred to the endowment fund with the university. The reality is it has always been an asset for the benefit of the College of Natural Resources, but increasingly has been a very underperforming asset. Most recently it is yielding a profit of less than one million dollars a year and is also kind of a soft asset in many ways. If it was to be sold at the current value of \$150 million you could invest that into an endowment and it yields a spending account of about \$6 million per year which would be utilized exclusively for the College of Natural Resources.

Provost Arden stated that both he and the Chancellor are convinced and Dean Watzin and many of the college leadership are convinced that it would be transformational to the College of Natural Resources to have resources of \$6 million available.

Dean Watzin stated that the forest's financial asset for the college is not yielding the consistent and high level return to the college. The forest is not the principal site of our teaching and research and it is a site of minimal research. It is a financial asset of the college and we felt that selling the forest would yield a higher level.

Senator Moore stated that this information should have been vetted in the committee before coming to the Senate.

A motion was made and seconded to send the resolution back to the committee.

After much discussion the resolution was sent back to the Resources and Environment committee for further review.

6. Adjourn

A motion passed to adjourn the meeting at 5 p.m.